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To Whom It May Concern:

**Subject: Successful completion of 'Final Evaluation of Women<sup>x</sup> Pakistan Program**

This letter acknowledges that the Nur Center for Research and Policy (NCRP) has successfully completed the "Final Evaluation for Women<sup>x</sup>".

Women<sup>x</sup> was a World Bank funded program that trained 345 women entrepreneurs in Lahore, Islamabad and Faisalabad between 2014 and 2016. This was preceded by a program that ran in Karachi and Peshawar. The Women<sup>x</sup> Pakistan Program was implemented by Enclude Solutions (now Palladium).

The assignment for conducting an end-of-program evaluation of Women<sup>x</sup> Lahore, Islamabad and Faisalabad was completed by NCRP from December 2018 to April 2019. NCRP was competitively selected by Enclude, the lead implementation firm contracted by the World Bank.

The NCRP team was comprised of Maha Rehman (Team Lead), and team members Ali Khan and Shehrbano Raza Rizvi, and they were supported by their analytics and communications colleagues.

The NCRP team developed detailed evaluation tools and collected data in all three cities with multiple stakeholders; program participants, implementing partners, and ecosystem representatives. This was combined with desk research, and comprehensive desk analysis of the program data that was made available to the team. The NCRP team kept Enclude (and me) fully updated on the progress of the assignment during all phases: inception, data collection, report writing and final presentation. Logistical constraints were encountered during the data collection phase and these were well handled, and timely mitigation strategies were put in place by the NCRP team to ensure that the sample size was not compromised.

The final product reflected the effort put in by the NCRP team. I was highly satisfied with the content and layout of the final report, and the presentation that was delivered by the NCRP team. They had incorporated feedback from reviewers in an effective and timely manner. I look forward to applying the report's findings and recommendations to future work.

Sincerely,



Komal Mohindra  
Senior Private Sector Specialist  
The World Bank